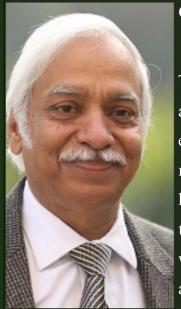
# IIPM-PULSE January 2024

### FROM THE DIRECTOR

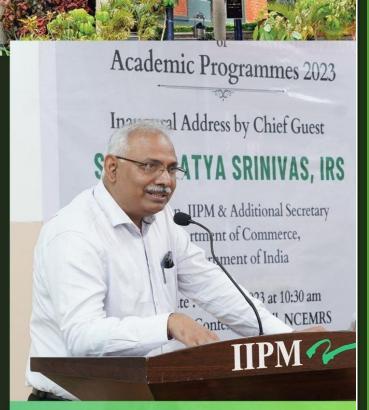


Greetings!

The Institute's rapid adaptation with fast emerging business realities, it is poised to leapfrog rapidly and transform itself into a world class Institute in agri-plantation sector.

The Institute has brought out its maiden newsletter, IIPM Pulse, to have consistent interaction with its stakeholders. You are welcome to our fascinating green campus committed to world class education, research and learning. I look forward to your active engagement with the Institute in its transformational journey to a globally renowned institution.

Prof. Dr. Rakesh Mohan Joshi Director, IIPM



NOTEN INSTITUTE OF PLANTATION MANAGEMEN

Inaugural Address by the Chief Guest Shri. L. Satya Srinivas, IRS, Chairman, IIPM and Additional Secretary, Govt of India during the Inauguration of Academic Programs on 18th July 2023

Patron

Prof. Dr. Rakesh Mohan Joshi

**Editors** 

Dr. S John Mano Raj

Dr. Sahiba Sharma



INDIAN INSTITUTE OF PLANTATION MANAGEMENT



# IIPMB-KNOWLEDGE PARTNER IN WORLD COFFEE CONFERENCE

Prof. Rakesh Mohan Joshi, Director of the Indian Institute of Plantation Management, Bengaluru (IIPMB), presented the insightful proceedings of the World Coffee Conference 2023. His exceptional efforts were instrumental in distilling valuable knowledge and fostering meaningful conversations within the global coffee community.

Faculties from IIPMB played a crucial role in summarizing and capturing the key discussions and insights from the coffee workshops and panel discussions at the prestigious World Coffee Conference 2023. They played a crucial role in cultivating valuable insights and significant discussions within the worldwide coffee community.







## CONVOCATION

IIPM Bengaluru organised its 20th Annual Convocation on 8<sup>th</sup> December 2023. The convocation was graced by the presence of Shri. L. Satya Srinivas, IRS, Chairman, IIPM and Additional Secretary, Ministry of Commerce & Industry, Government of India. In his address, he pointed, "IIPM plays a significant role in shaping the future of the plantation sector in India by continuously investing in the development of skilled professionals and future leaders who can effectively drive the agri & allied sector growth. He further emphasized that students should have the right attitude for professional growth and contribute to the India's bright future meaningfully."

Speaking at the Convocation ceremony, Chief Guest Dr. Meenesh Shah, Chairman NDDB said that, "Over the years IIPM has been providing requisite knowledge, skills and attitude that are ecessary to be professionally sound. Apart from the strong placement opportunities that IIPM provides to its students, it is heartening to note that students there are many taking entrepreneurial venture in the agriculture domain. He also complimented IIPM for its noteworthy achievements and continued contribution to training, research, policymaking and dedication towards supporting government initiatives. He emphasized on development and commercialization of the rural sector and how to tackle agrifood wastage. He extended heartfelt wishes for a successful and promising future to all the graduating students."

**Prof. Dr. Rakesh Mohan Joshi, Director** IIPM-Bengaluru, presented the Director's Report for the year 2022-23.







He highlighted IIPM for its consultancy project with KAPPEC, aimed at setting up a cell to further boost agri-food exports from Karnataka and other achievements in the preceding year focusing on corporate initiatives, social media engagement, industry collaboration, and the Industry Academia conclave. He also mentioned role of IIPM in EUDR project recognizing its



significance as a deforestation-free regulation (EUDR) that affects key commodities, including coffee and rubber, crucial to India's international trade. This project has been assigned by the Ministry of Commerce to IIPM.

At the Convocation ceremony, Graduating students were awarded Diplomas. The institute awarded nine gold medals and six achievement awards all-round graduates across the three programs: PGDM-ABPM, AEBM, and FPBM to Mr.Jonna Gunadeep, Mr.Sushanth B S, Mr.Bekkam Pesa Rai Venkata, Pavan Kumar Reddy, Ms. Aparna Kumari, Ms.Richa Elsa Thomas, Ms.Sindhu P, Mr.Kishore Kumar Kondeti, Ms. Sobhana Rout, Divya R K, Ms. Annie Mariana A, Mr. Pagar Sumit Vithal, Ms. Neha Patil, Ms. Lakshmi Rani T A, and Ms. Karakavalasa Sai Tejaswi.

The current year's commencement event signified a notable departure from tradition, as the institution unveiled an ethnic attire. Breaking away from the customary colonial gown and cap, the institute presented a modern and culturally meaningful convocation outfit. Adorned in traditional kurtas and stoles, the graduates emanated a feeling of majesty and accomplishment during their procession across the stage. This transformation not only demonstrated the institution's dedication to embracing its cultural legacy but also highlighted the importance of tradition and identity in academic achievements. The convocation ceremony was a culmination of years of hard work, dedication, and perseverance by the graduating class. This year's convocation will be remembered not only as a ceremony of academic achievement but also as a testament to IIPM's commitment to fostering a dynamic and inclusive learning environment.





## **INDUSTRY VISIT**

Students of Agribusiness & Plantation Management (Batch 2022-24) visited Shivaganga Farmer Producer Company, as a part of experiential learning component of the course Managing Farmer Collectives. Students got practical exposure towards the internal working system of Farmer Producer Company and its Management.



## INTERNSHIP

Students in all the programs completed their internships with esteemed organizations and these internship opportunities, enable them to demonstrate their skills and abilities in a professional setting.











## **ACHIEVEMENTS**

"If you believe in yourself and have dedication and pride - and never quit, you'll be a winner. The price of victory is high but so are the rewards."- Vivaswan Anmol secured the first position in "Dhurina: Best Manager Competition" as Part B-fest (Krishi Chanakya) organized by MANAGE, Hyderabad.











## INSTITUTE-INDUSTRY COLLABORATION



Prof. Dr. Rakesh Mohan Joshi, Director was invited as Guest of Honour by Plantars Association of Tamil Nadu PAT, Coimbatore on 23rd September during 70th Annual Conference.

Further, he played a significant role as Keynote Speaker & Guest of Honour at Global Buyer-Seller Meet - Agri, Food & Spices Sector on 3rd October at Bombay Exhibition Centre, Mumbai. Also, he was an Invited Speaker at Agro-Vision 2023 held in Nagpur on 25th November.



He also conducted Corporate Training Program on Strategies for Tata Rallis for Senior Officers including the CEO and COO of the Company in Goa.







## INDUSTRY-ACADEMIA CONCLAVE

Indian Institute of Plantation Management, Bengaluru (IIPMB) organized 'industryacademia conclave 2023' on Nov 18th. The theme of the conclave was 'Innovation & Building Professionals'. Invited Speakers were: Mr. Venkitraman Anand (CEO), Ltd. Harrisons Malavalam Mr. Ujjal Gangopadhyay (Head HR), Kelachandra Group, Ms. Komal Sable (Co-founder) South India Coffee Company.

IIPM was delighted to host the panel discussion for our students with, Mr. Sai Aravind Kunapareddy (Lead marketing), Fasal-Grow More, Grow Better<sup>TM</sup>, Mr. Sanket Belgudri, Netafim Irrigation India Pvt Ltd, Mr. Arup Kumar Bataby Rallis

India Ltd, Mr. Vinay S (AGM) Coromandel International Limited, at the Industry Academia Concalve 2023, themed "Paradigm shift in agriculture input markets". The panel discussion underscored the need for farmers to embrace technology for enhanced efficiency and sustainability. Also explored the trends shaping the global agrochemical industry and water usage patterns in India.







## SPARDHA

The Indian Institute of Plantation Management, Bengaluru (IIPMB) hosted Spardha'23, a sports event on December 14th, 2023. Dr. Rakesh Mohan Joshi, Director IIPM, inaugurated the event with the lighting of the Olympic flame torch, igniting the spirit of competition and camaraderie. This set the stage for the day filled with athleticism, cultural amalgamation, and spirited unity!





The event witnessed enthusiastic student participation in games such as cricket, sprint events, shot put, long jump, volleyball, table tennis, throwball, chess, carrom, and more. Spardha'23, the pinnacle of sportsmanship and camaraderie!

# STUDENTS EDUCATIONAL TOUR

Students and faculty of Food Technology Department, Silver Arts & Science College visited IIPMB campus on 16th November 2023 as a part of their educational Tour. (Coordinators: Dr. Chenna Kesava Reddy, Dr. K.C. Prakash, Dr. Venugopal)







## HINDI DIWAS

"हिंदी भाषा नहीं भावों की अभिव्यक्ति है, यह मातृभूमि पर मर मिटने की भिक्त है"-14 सितंबर 1949 को हिंदी को राजभाषा (अधिकारिक भाषा) घोषित करने के उपलक्ष्य में हर साल इसे हिन्दी-दिवस के रूप में मनाया जाता है। हिन्दी दिवस के इस शुभ अवसर पर भारतीय बागान प्रबंधन संस्थान, बेंगलुरु में एक भव्य कार्यक्रम आयोजित किया गया,जिसमें छात्र-छात्राओं द्वारा भाषण,वाद-विवाद प्रतियोगिता,कविता,गायन,नृत्य एवं नाटक के माध्यम से हिन्दी के सौंदर्य की अद्भुत प्रस्तुति की गई।



## CONSTITUTION DAY

"Constitution is not a mere lawyers document, it is a vehicle of Life, and it's spirit is always the spirit of Age." On the occasion of the 74th anniversary of Constitution Day, marking the "India - The Mother of Democracy" an Online Quiz organized on 26th November 2023 at IIPMB.







### GLIMPSES OF GUEST SESSIONS & ALUMNI ENGAGEMENT

Students attending guest sessions by industry expert: Sri. Santosh Kumar, Executive Director, Harrisons Malayalam Ltd delivered a session on "Technology and Strategies on Cost Management in Plantation and Agrifood Business". Alumni, Mr. Chethan I N, International Business Director, Kysar Seeds International Pvt LTD, Bengaluru delivered a guest lecture on 'International Sales and Marketing of Agri Input'.











## ONGOING PROJECTS/FDP

**KAPPEC- Establishment of Agri Export Cell** 

**EUDR-Implication of EU-USA regulation on coffee trade** 

Implication of EU-USA regulation pertaining to deforestation-free commodities on international trade of rubber and dominant rubber products

Strategies to address Issues in Marketing and Pricing of Plantation commodities to Enhance small Farm Holders Income

Mainstreaming and Empowering Women in Plantations: An Empirical Study in Tea and Coffee Plantation of Southern India

Do Family Business Branding create Communities? An Exploratory Study on the Experiences of Indian Family Farm Businesses

Tribal Entrepreneurial Development E-Marketing of Minor Forest Products (MFP) and Development of Value Chain Model In Coastal Andhra Pradesh

IIPMB Faculties are currently engaged with several projects. Majorly, IIPM act as partner institution with KAPPEC in order to facilitate Farmer Producer Companies (FPCs)/Farmer Producer Organisations (FPOs)/Self Help Groups (SHGs) and entrepreneurs for export from Karnataka. IIPM is performing an expert analysis and will submit a report on the implications of EUDR on the coffee sector and the probable way out mechanism for the same.

Faculty Development Program was conducted on Supply Chain Management for Omnichannel Retailing hosted by the Indian Institute of Plantation Management, Bengaluru (IPMB) sponsored by AICTE Training and Learning (ATAL) Academy from 18-23 December 2023.







## MANAGEMENT DEVELOPMENT PROGRAMME

A three day MDP on "Product & Brand Management for Agri-input Marketing" held during August 9-11, 2023 (designed and conducted by Prof. S. John Mano Raj).



Internal Team Building Workshop - From Trigger to Glimmer on 3rd Oct 2023 at 5.00 pm at Tea Board Hall, KRC Annex to all faculty (Coordinator: Dr. Archana Thulaseedharan)

Conduct of IIPMB World Food Day on 16th October at 10.00 AM at NCEMRS Conference Hall (Dr. Chenna Kesava Reddy & Dr. K.C. Prakash) MDP on Tea Tasting & Blending was conducted from 9th & 13th October (Coordinator: Dr K Narendran)





#### BEHIND THE SCENES- ADMIN STAFF





**IIPMB** October-December 2023

#### Highlights

# IN THE NEWS

# 293 ವಿದ್ಯಾರ್ಥಿಗಳಿಗೆ



**ವಿಕ ಸುದ್ದಿಲೋಕ** ಬೆಂಗಳೂರು

ಭವಿಷ್ಣ ನಿಮ್ಮ ನಿಮ್ನಲ್ಲಿರುವ ಪ್ರತಿಭೆ, ಬದ್ಧತೆ, ಕಲಿಕಾ ಪ್ರವೃತ್ತಿ ಒಗ್ಗೂಡಿಸಿಕೊಂಡು ನೀವು ಭವಿಷ್ಯ 'ರೂಪಿಸಿಕೊಳ್ಳಬೇಕು,''

ಎಂದು ಇಂಡಿಯನ್ ಇನ್ ಟಿಟ್ಯೂಟ್ ಆಫ್ ಪ್ಲಾಂಟೇಷನ್ ಟಿಟ್ಯೂಟ್ ಆಫ್ ಪ್ಲೂಟೇಷನ್ ಮ್ಯಾನೇಜ್ ಮೆಂಚ್ ಅಧ್ಯಕ್ಷ ಎಲ್ ಸತ್ಯ ಶ್ರೀನಿವಾಸಕರೆ ನೀಡಿ **ಘಟಿಕೋತ್ಸವ** ಮಂಡಳಿ ಅಧ್ಯಕ್ಷ ಡಾ.ಮನೀಷ್

ಜ್ಞಾನಭಾರತಿ ಪಾಂಟೇಷನ್ ಪ್ರದಾನ ಮಾಡಿ ಅವರು ಮಾತನಾಡಿದರು.

"ನಾವು ನಿಮಗೆ ಗುಣಮಟ್ಟದ ಶಿಕ್ಷಣ ಪ್ಲೇಸ್ಮೆಂಟ್ ನೀಡುತ್ತೇವೆ. ಕಲ್ಪಿಸಿಕೊಡುತ್ತೇವೆ. ಆದರೆ, ಉತ್ತಮ ಭವಿಷ್ಯ ರೂಪಿಸಿಕೊಳ್ಳುವುದು ನಿಮ್ಮ ಕೈಯಲ್ಲೇ ಇದೆ. ಆಲೋಚನೆಗಳು. ಸೃಜನಾತ್ಮಕತೆಯಿಂದ ಇದು

ವಾಗಲಿದೆ,'' ಎಂದು ಸಲಹೆ ಮಾಡಿದರು.

"ಕೇಂದ್ರ ಸರಕಾರದ ಅಧೀನದಲ್ಲಿರುವ ಐಐಪಿಎಂ ಪ್ಲಾಂಟೇಷನ್ ಮ್ಯಾನೇಜ್ ಮೆಂಟ್ ಗುಣಮಟ್ಟದ ಶಿಕ್ಷಣ ನೀಡುವ ಮೂಲಕ ವಿದ್ಯಾರ್ಥಿಗಳ " ಭವಿಷ್ಯವನ್ನು **ಐಐಪಿಎಂ** ಉಜ್ಹಲಗೊಳಿಸುತ್ತಿದೆ,'

> ರಾಷ್ಟ್ರೀಯ ಡೇರಿ ಅಭಿವೃದ್ಧಿ ಮಾತನಾಡಿ,

ಆವರಣದಲ್ಲಿರುವ "ಅಭ್ಯರ್ಥಿಗಳು ವೃತ್ತಿಪರರಾಗಿ ಅಭಿವೃದ್ಧಿ ಇಂಡಿಯನ್ ಇನ್ಸ್ ಟಿಟ್ಯೂಟ್ ಆಫ್ ಹೊಂದಲು ಬೇಕಾದ ಎಲ್ಲ ಸೌಕರ್ಯವನ್ನು ಮ್ಯಾನೇಜ್ ಮೆಂಟ್ ಐಐಪಿಎಂ ನೀಡುತ್ತಿದೆ. ಉದ್ಯೋಗಾವ ಪ್ಲಾಂಟೇಷನ್ ಮ್ಯಾನೀಜ್ ಮಂಟ್ ಬುಪಬು ಗುಹ್ತಾದ. (ಐಐಪಿಎಂ) ಆಯೋಜಿಸಿದ್ದ ಘಟಿಕೋತ್ತವ ಕಾಶಗಳ ಹೊರತಾಗಿ ಕೃಷಿ ಕ್ಷೇತ್ರದಲ್ಲಿ ಸರ್ವಾರ್ಯಸರ್ಗೆ ನಿಗ್ರಾರ್ಥಿಗಳಿಗೆ ಪದವಿ ಉದ್ಯಮಶೀಲತೆ ಕಂಡುಕೊಳ್ಳುವುದು ಖುಷ್ಠಿಯ ವಿಚಾರವಾಗಿದೆ.'' ಎಂದರು

> ಐಐಪಿಎಂ ಬೆಂಗಳೂರಿನ ನಿರ್ದೇಶಕ ಸಹ ಡಾ.ರಾಕೇಶ್ ಮೋಹನ್ ಜೋಷಿ ಮತ್ತಿತ ರರು ಪಾಲ್ಗೊಂಡಿದ್ದರು. ಘಟಿಕೋತ್ಸವದಲ್ಲಿ 293 ವಿದ್ಯಾರ್ಥಿಗಳಿಗೆ ಪದವಿ ಪ್ರದಾನ ಮಾಡಲಾಯಿತು. ಹೆಚ್ಚು ಅಂಕ ಗಳಿಸಿದವರಿಗೆ ಚಿನ್ನದ ಪದಕ ನೀಡಿ ಗೌರವಿಸಲಾಯಿತು.

### **IIPM** conducts convocation ceremony

The Hindu Bureau BENGALURII

As many as 293 graduating students were awarded diplomas, with notable recognition given through nine gold medals and six all-round achievement awards across various programmes at the 20th annual convocation ceremony organised by the Indian Institute of Plantation Management (IIPM) on Friday.

Chairman and Managing Director of National Dairy Development Board (NDDB) Meenesh Shah, who was the chief guest, emphasised the importance being given to rural development and commercialisation of this sector.

He said: "Wherever you go, and whatever be your role, keep farmers at the centre and try to bring smiles to their faces".

### ಪಜಾ‱ವಾಣಿ

## ಮದಿಂದ ಯಶಸ

ನೆಂಗಳೂರು: ಜ್ಞಾನ, ಕೌಶಲ, ಅತ್ಮಸ್ಥೈರ್ಯ, ಪರಿಶಮಗಳಿದರೆ ಯಾವುದೇ ಕೇತದಲ್ಲಿ ಸಾದನೆ ಮಾಡಲು ಸಾಧ್ಯ ಎಂದು ಐಐಪಿಎಂ ಅಧ್ಯಕ್ಷರೂ ಆಗಿರುವ ಕೇಂದ್ರ ವಾಣಿಜ್ಯ ಮತ್ತು ಕೈಗಾರಿಕಾ ಚಿವಾಲಯದ ಹೆಚ್ಚುವರಿ ಕಾರ್ಯದರ್ಶಿ ಎಲ್. ಸತ್ಯ ಶ್ರೀನಿವಾಸ್ ಹೇಳಿದರು.

ಜ್ಞಾನಭಾರತಿ ಆವರಣದಲಿರುವ ೦೦ಡಿಯನ್ ಇನ್ಸ್ಟ್ಟ್ಟ್ಟ್ಟ್ ಆಫ್ ಪ್ಲಾಂಟೇಶನ್ <u>ಯ್ಯಾ</u>ನೇಜ್*ಮೆಂಟ್* (ಐಐಪಿಎಂ)ನಲಿ ೨ಯೋಜಿಸಿದ್ದ ಪ್ರದವಿ ಪ್ರದಾನ ಸಮಾರಂಭದಲ್ಲಿ ವರು ಮಾತನಾಡಿದರು.

ಕೇಂದ್ರ ಸರ್ಕಾರದ ಅಧೀನದಲ್ಲಿರುವ ಐಪಿಎಂ ಗುಣಮಟ್ಟದ ಶಿಕ್ಷಣ ನೀಡುವ ಯೂಲಕ ವಿದ್ಯಾರ್ಥಿಗಳ ಭವಿಷ್ಯವನ್ನು ಉಜ್ವಲ-ಗೊಳಿಸುತ್ತಿದೆ. ಕೃಷಿ ಹಾಗೂ ಇದರ ಉತ್ಪನ್ನಗಳ ವಿಭಾಗದಲಿ ಬೆಳವಣಿಗೆ ಸಾಧಿಸಲು ಇಲಿ ವಕಾಶ ನೀಡಲಾಗುತ್ತಿದೆ ಎಂದು ವಿವರಿಸಿದರು.

ರಾಷ್ಟ್ರೀಯ ಡೇರಿ ಅಭಿವೃದ್ಧಿ ಮಂಡಳಿ ಅಧ್ಯಕ್ಷ ಮನೀಷ್ ಶಾ ಮಾತನಾಡಿ, 'ಕೃಷಿ ಹೈನುಗಾರಿಕೆ ನಡುವೆ ಅಂತರ್ ಮತ್ತು ಸಂಬಂಧವಿದೆ. ಕೃಷಿ ಇಲ್ಲದೇ ಜಾನುವಾರುಗಳಿಲ್ಲ ಜಾನುವಾರುಗಳಿಂದ ಕೃಷಿ ಚಟುವಟಿಕೆಗಳು ನಡೆಯುತ್ತವೆ. ಗ್ರಾಮೀಣ ಅಭಿವೃದ್ಧಿಯಾಗ-ಬೇಕಿದ್ದರೆ, ಅಲ್ಲಿನ ಉತ್ಪಾದನೆಗಳಿಗೆ ಉತ್ತಮ ಮಾರುಕಟ್ಟೆ ಸಿಗಬೇಕು' ಎಂದರು.

ಐಐಪಿಎಂನಲ್ಲಿ ಕಲಿತ ಎಲ್ಲ ವಿದ್ಯಾರ್ಥಿಗ-ಳಿಗೆ ಉದ್ಯೋಗ ಸಿಕ್ಕಿರುವುದು ಈ ಕೋರ್ಸ್ನ್ ಮಹತವನ್ನು ತೋರಿಸುತ್ತದೆ ಎಂದು ಐಐಪಿಎಂ ನಿರ್ದೇಶಕ ರಾಕೇಶ್ ಮೋಹನ್

293 ಪದವೀಧರ ವಿದ್ಯಾರ್ಥಿಗಳಿಗೆ ಪದವಿ ಪ್ರದಾನ ಮಾಡಲಾಯಿತು. ಪಿಜಿಡಿಎಂ-ಎಬಿಸಿಎಂ. ಎಇಬಿಪಿ. ಎಫ್ಪಿಬಿಎಂ ಕೋರ್ಸ್ಗಳಲ್ಲಿ 9 ವಿದ್ಯಾರ್ಥಿಗಳು ಚಿನ್ನದ ಪದಕ, ಅರು ವಿದ್ಯಾರ್ಥಿಗಳು ಸರ್ವತೋಮುಖ ಸಾಧನೆ ಪ್ರಶಸ್ತಿಗಳನ್ನು ಪಡೆದರು.



'ಇಂಡಿಯನ್ ಇನ್ಸ್ಟ್ಟ್ರ್ಯೂಟ್ ಆಫ್ ಪ್ಲಾಂಟೇಷನ್ ಮ್ಯಾನೇಜ್ಮೆಂಟ್'ನ ವಿವಿಧ ವಿಭಾಗಗಳಲ್ಲಿ ಮೊದಲ ರ್ಯಾಂಕ್ ಮತ್ತು ಚಿನ್ನದ ಪದಕ ಪಡೆದ ಜೊನ್ನ ಗುಣದೀಪ್ (ಎಇಬಿಎಂ), ಅಪರ್ಣ ಕುಮಾರಿ (ಎಫ್ಬಿಸಿ.ಪಿ.ಎಂ), ರೀಚಾ ಯೆಲ್ಲ ಥಾಮಸ್ (ಎಫ್ಪಿಸಿ.ಬಿ.ಎಂ), ಸಿಂಧೂ ಪಿ. (ಎಫ್ ಪಿ.ಬಿ.ಎಂ), ಕಿಶೋರ್ ಕುಮಾರ್ ಕೊಂಡೇತಿ (ಎಬಿಪಿಎಂ), ಶೋಭನಾ ರೌಟ್ (ಎಬಿಪಿಎಂ), ಸುಶಾಂತ್ ಬಿ.ಎಸ್ (ಎಇಬಿಎಂ) ಮತ್ತು ಬೆಕ್ಕಂ ಪೀಸಾ ರೈ ವೆಂಕಟ ಪವನ್ ಕುಮಾರ್ ರೆಡ್ಡಿ (ಎಇಬಿಎಂ) ಅವರು ಪರಸ್ಪರ ಅಭಿನಂದಿಸಿ, ಸಂಭ್ರಮಿಸಿದ ಕ್ಷಣ -ಪ್ರಜಾವಾಣೆ ಚಿತ್ರ

